

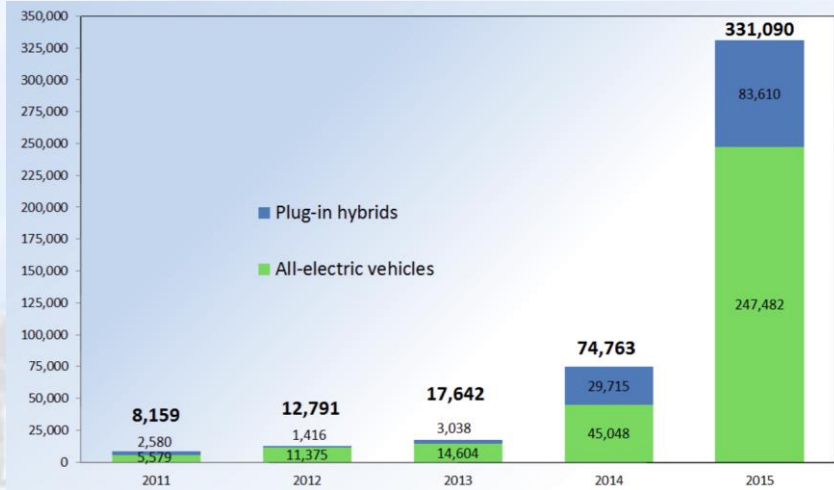




# Commercialization to Date

## China

2011 through April 2016  
534,344 new energy vehicles (NEVs)



64% passenger/36% heavy duty  
HD mostly buses & sanitation trucks

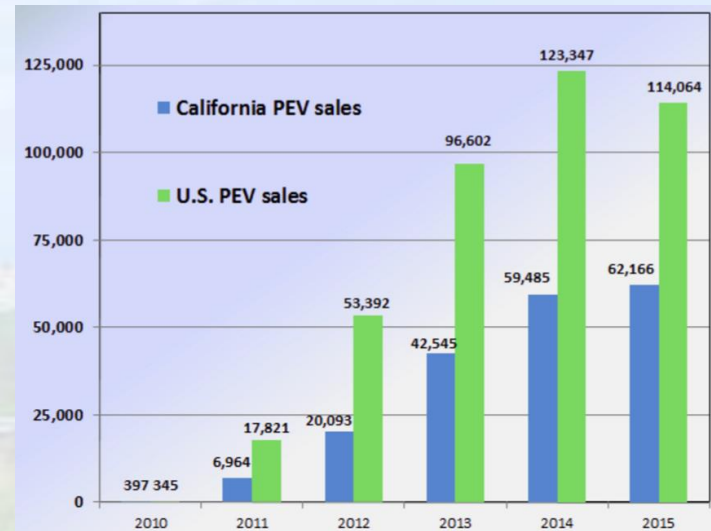
Passenger Cars:

2014 – 0.25% market share

2015 – 0.84% market share

## United States & California

2008 through April 2016  
450,000 plug-in passenger car sales in USA  
California 47% of national; 54.5% in 2015



Heavy duty: N/A, assumed to be <5,000 total

California:

2014 – 3.2% market share (USA 0.75%)

2015 – 3.1% market share (USA 0.66%)



# Incentives

	Plug-in Cars	Electric Buses	Electric Trucks	Chargers
Central Government CNY/kWh PAID TO MANUFACTURER	Up to \$9,800 by range 2017-18: 80% 2019-20: 60%	Up to \$81,600 by range & weight 2017-18: 80% 2019-20: 60%	2016: \$275/kWh 2017-18: 80% 2019-20: 60%	\$1.7B USD as of April 2015
Provincial Government CNY/kWh	Adopt 1:1 match Not to exceed 60% purchase price			
Federal Government	\$2,500-7,500 credit up to 200,000 units	LoNo Grants \$55M/yr for 5yrs	DOE Grants	30% cost up to \$1,000 Business tax credit up to \$30,000
California	CVRP: \$1,500-2,500	HVIP: \$20,000-110,000 vouchers AB 32/AB 118: demonstration projects		AB 118 IOU proposal to PUC for 62,000 charging stations @ \$1.1B
Other State Governments	Rebates: \$2,200-2,500 Tax Credits: \$1,000-6,000	NY/Chicago 80% incremental w/caps GA: \$12,000-20,000		Tax Credits 10-75%





# Policy Differences

Policies	China	California	Federal
<b>Goals</b>	<ul style="list-style-type: none"> <li>➤ 2012 – State Council of China: 500,000 NEVs 2015; 5M by 2020</li> <li>➤ July 12, 2014 central government published policy to install 12,000 charging stations with 4.8 million charging poles by 2020; provinces adopting plans to support and add to this target</li> <li>➤ 13<sup>th</sup> 5yr Plan 16-20: heavily focused on NEVs</li> </ul>	<ul style="list-style-type: none"> <li>➤ Jerry Brown EO 2012: 1.5M ZEVs by 2025</li> <li>➤ Jerry Brown SB1275 2014 – Charge Ahead California: 1M ZEVs by Jan 1, 2023</li> <li>➤ Jerry Brown EO 2015: GHG reduction of 40% by 2030 relative to 1990; interim to 2050 goal of 80%               <ul style="list-style-type: none"> <li>➤ SB350</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>➤ Obama SOU 2011: 1M EVs by 2015 (currently estimated by 2020)</li> </ul>
<b>Regulation and other Incentives</b>	<ul style="list-style-type: none"> <li>➤ Government Vehicles – 30% purchases must be clean energy</li> <li>➤ Reduced taxes for NEVs – exemption from 10% purchase tax; 0 annual taxes for all electric &amp; 50% for hybrids</li> <li>➤ No traffic restrictions for NEVs (e.g. Beijing restricts conventional cars 1 day/week)</li> <li>➤ Limited quota for gasoline cars in certain cities (e.g. Beijing lottery system)</li> <li>➤ Reducing fuel subsidies for electric buses</li> </ul>	<ul style="list-style-type: none"> <li>➤ <b>Green Sticker: HOV/HOT lanes</b> <ul style="list-style-type: none"> <li>➤ <b>Free Parking</b></li> <li>➤ ZEV Credit Program</li> <li>➤ State-wide purchasing mandates in consideration (e.g. Advanced Clean Transit 100% ZE by 2040)</li> </ul> </li> <li>➤ City purchase mandates (e.g. Los Angeles 50% of new purchases)</li> </ul>	<ul style="list-style-type: none"> <li>➤ EPA Phase 1 and 2</li> <li>Other States:               <ul style="list-style-type: none"> <li>➤ Lower vehicle licensing</li> <li>➤ Exemptions from inspections</li> <li>➤ 0% purchase loans for municipalities</li> <li>➤ Sales tax exemption</li> <li>➤ ZEV Program (9 other states)</li> </ul> </li> </ul>
<b>Infrastructure</b>	<ul style="list-style-type: none"> <li>➤ <b>December 28, 2015: adopted GB/T 20234 for general standards, AC, DC</b></li> </ul>	<ul style="list-style-type: none"> <li>➤ Level 1 and 2 standards</li> <li>➤ No fast charge standards – 3 SAE committees               <ul style="list-style-type: none"> <li>➤ Utility rebates for installation</li> </ul> </li> <li>➤ Electricity rates: TOU, separate metering</li> </ul>	



# Major Hurdles

## China

1. Infrastructure – more apartments than households and don't always have dedicated parking spots; charging poles/capita lower than cities like London and Berlin
2. Subsidies Spread Thin – 150 qualifying domestic EV models vs. 22 domestic and 16 foreign in USA
3. High Subsidies Currently – what will purchasing look like once lifted

## California

### Light Duty:

1. Range anxiety
2. Incremental cost
3. Infrastructure standards for fast charging

### Heavy Duty:

1. Customer unfamiliarity – buses; Customer uncertainty – trucks
2. Price – buses 70% premium over diesel, trucks 2-3x
3. Infrastructure – high cost to the meter & behind