



Ryder System, Inc. Overview

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SUSTAINABLE TRANSPORTATION ENERGY PATHWAYS

of the Institute of Transportation Studies



Ryder Overview

- \$6.8 billion
- 234K vehicles
- 800+ maintenance locations
- 5,900 technicians
- 7,700+ drivers
- 250+ DCs
- 50,000+ customers

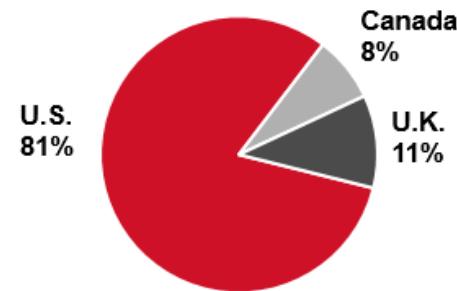


Fleet Management Solutions

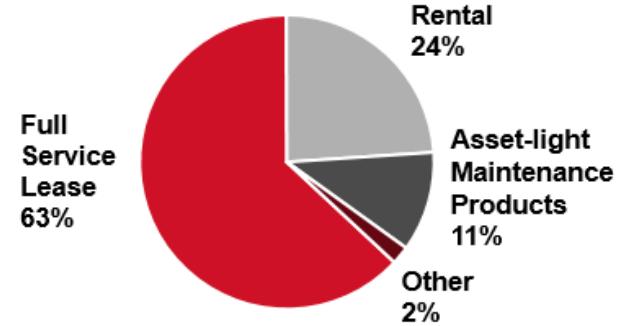
FMS Overview

Operating Statistics	
Assets	\$10.1B
Vehicles Maintained	234,000
Rental Fleet	37,000
Employees	12,400
Technicians	5,900
Refrigerated Tech	+1,000
Maintenance Shops	800
Used Vehicle Sales (annually)	+20K

Geographies



Product Mix



Transportation services with a well established business model and unmatched shop network

Dedicated Transportation Solutions

Dedicated Transportation Solutions



Operating Statistics

Total Vehicles	7,600
Power Vehicles	4,000
Drivers	7,700
Customer Locations	400
Lanes Operated	11,000+

Supply Chain Solutions

Integrated Supply Chain Solutions



Distribution Management



Dedicated Services



Transportation Management



Supply Chain Design

Key Operating Statistics



Distribution Footprint

44 MSF

Freight Under Management

\$4.7B

Vehicles

7,600

Employees

13.5K

North America Presence

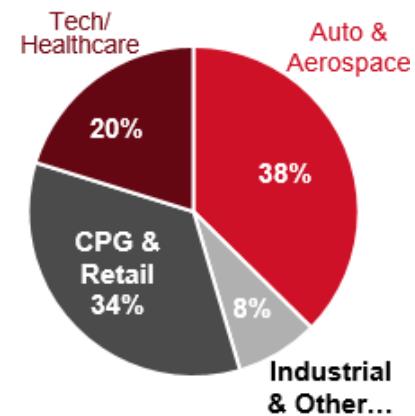


- Seamless customer service across North America
- Streamlined cross-border capabilities

Mexico ↔ U.S. ↔ Canada

Vertical Industry Focus

Top Industries Served



Leveraged Capabilities / Expertise

Visibility / IT

LEAN

Engineering

Major Supply Partners



NAVISTAR



BRIDGESTONE



The First Name In Trailers



Great Dane



J C
SUPREME



MAXON



EATON



HINO



HYUNDAI



MERITOR

MBB INTERLIFT



Ryder
Ever better.